

8D-Report

Vorgang / Concern title Example: Axial run-out of precision ring n.o.k.		Reklamationsnummer / Complaint no. Schaeffler 214999999 Lieferant / Supplier 12345		Reklamationsdatum / Complaint opening date 2011-08-01	
Name Lieferant / Supplier Sample supplier		Produktionsstandort / Production site Sample city		Revision 8D-Report 04	Revision Datum / Date 2011-08-17
Zeichnungsnummer / Drawing no. F-123456789		Zeichnungsstand / Drawing revision AC		Teilebezeichnung / Part name Precision ring Ø20	
Schaeffler Werk(e) / Plant(s) Herzogenaurach, Hirschaid		Liefermenge / Quantity delivered 100		Beanstandete Menge / Quantity claimed 12	
1 Team Name Abt./ Dept. Kontakt/ Contact (Email, Phone) Meyer F. Quality meyer@sample.com Mueller S. Production mueller@sample.com Huber A. R&D huber@sample.com Teamleiter/ Champion Boss G. Q-Mgr. boss@sample.com			2 Problembeschreibung / Problem description Axial run-out from face to inner boreØ n.o.k. Nominal: 0,05 Ist: bis zu 0,1		
3 Sofortmaßnahme(n) / Corrective action(s) 1. Check of stock: No parts on stock at present 2. Check customer stock: In the Herzogenaurach plant another lot with the same defect was found. In the Hirschaid plant no parts were on stock. 3. Check of stock in transit to customer: At present there are no parts on the way to the customer 4. The stock parts of similar type 18, 19, 21 were checked also for the claimed defect. No defects were found on these. Amendment: After return shipment the complained delivery was sorted 100%. During the sorting another 5 defective parts were found. We kindly ask you to adjust the ppm-relevant quantity in your ERP-system (actual defective quantity = 17).					Einführungsdatum / Implementation date 2011-08-01 2011-08-02 2011-08-01 2011-08-01
4 Fehlerursache(n) / Root cause(s) <input checked="" type="checkbox"/> Fehler tritt erstmalig auf / First occurrence defect <input type="checkbox"/> Wiederholfehler/ Repetitive defect Root cause analysis for creation of the defect (3x5 Why method applied): The root cause was detected as "wear of the ballscrew spindle" in the face-grinding machine. The wear at the spindle head caused a play in the spindle guidance. When wearing the grinding wheel the grinding pressure will rise and - in combination with the increasing play in the spindle guidance- lead to deviations in the axial run-out. A planned maintenance and check of this play was not part of the maintenance plan. Root cause analysis for non-detection of the defect (3x5 Why method applied): The defect was not detected during quality inspection (operator self inspection) because the control plan defined the measurement of the axial run-out in the machine chuck directly (simulation of end customer application). During analysis we found out that the parts measured directly in the chuck (thus an elastic deformation of the part) reach the required value for the run-out. When measuring the same parts out of the machine some do not reach the required value. Also the point of time for the inspection was not defined and so not all produced parts showed the deviations. The root cause for this is the lower grinding pressure after dressing of the grinding wheel (after dressing the deviation of the run-out is at the lowest).					
5 Geplante Abstellmaßnahme(n) / Chosen corrective action(s) Corrective actions regarding creation of the defect: 1.Add check of spindle play in the maintenance plan 2. Check if regular moving of the spindle is leading to lower/ no wear of the spindle 3. Conduct clamping tests to identify the effect of the clamping force, if necessary adjustment Corrective actions regarding detection of the defect: 4. Update control plan: Point of time for check changed to "before dressing" (biggest influence of the clamping pressure) 5. Purchase tapered gauges for measurement of axial run-out outside the machine 6. Update of control plan: Add additional check of axial run-out with tapered gauges				5a Wirksamkeitsprüfung mit Methode/ Verification check by method of Check of maintenance plan at machine Tech. discussion machine manufacturer Empirical with different clamp. forces Check of revision in ERP-system Empirical check, series of measurement Check of revision in ERP-system	
6 Eingeführte Abstellmaßnahme(n) / Implemented corrective action(s) Corrective actions regarding creation of the defect: 1. Check of spindle play added to the maintenance plan 2. Movement of the spindle head added to the maintenance plan 3. Process-FMEA no. M20-12345 updated, new revision = 03; clamping force added Corrective actions regarding detection of the defect: 4. Control plan updated: Point of time for check changed to "before dressing" (biggest influence of the clamping pressure) 5. Tapered gauges purchased 6. Control plan updated: Additional check of axial run-out with new tapered gauges outside the machine chuck.					Einführungsdatum / Implementation date 2011-08-10 2011-08-10 2011-08-17 2011-08-12 2011-08-17 2011-08-17

Qualitätssicherungsvereinbarung mit Produktionsmateriallieferanten
Quality Assurance Agreement with Production Material Suppliers

7 Maßnahme(n) gegen Wiederholfehler / Action(s) to prevent recurrence Für jede Maßnahme ist ein Nachweis beizulegen/ For each action below a documented evidence must be attached <input type="checkbox"/> Update of Design FMEA no. <input checked="" type="checkbox"/> Update of Process FMEA no. M20-12345-V08 <input checked="" type="checkbox"/> Update of Control plan no. PP001-M20, Revision 03 <input checked="" type="checkbox"/> Update von Arbeitsanweisung(en) / of work instruction(s) no. Maintenance plan machine no. 0815		Einführungsdatum / Implementation date 2011-08-17 2011-08-17 2011-08-10
8 Teamerfolg / Congratulations  Unterschrift / Signature Teamleiter/ Champion	Name Ersteller / Author 8D-Report Meyer Fritz	Abschlussdatum Lieferant / Closing date supplier 2011-08-17

Entscheidung / Decision Schaeffler	8D-Report akzeptiert/ accepted <input checked="" type="checkbox"/> Ja / Yes <input type="checkbox"/> Nein/ No: Update erforderlich bis/ required until	Abschluss / Closure Schaeffler 2011-08-18 Schwendtner Ralf Datum / Date Name / Unterschrift/ Signature
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Anlagen, Fotos, Nachweise / Attachments, photos, evidences:

1. Process-FMEA: Extract of the modified chapter

Failure Mode and Effects Analysis										
Design-FMEA <input type="checkbox"/>			Process-FMEA <input checked="" type="checkbox"/>							
Bestätigung durch betroffene Abteilungen und/oder Lieferant		Name/Dept./Supplier	Name/Dept./Supplier							
		...	Meyer/ Quality Management							
Systems/ criteria	Potential defect	Potential effect	D	Potential root cause	Current state					
					Planned actions:					
					<table border="1"> <tr> <td>Conformance</td> <td>Severity</td> <td>Duration</td> <td>RPZ</td> </tr> </table>	Conformance	Severity	Duration	RPZ	
Conformance	Severity	Duration	RPZ							
Face grinding	Surface not machined completely	Function not given		Stock too low	<table border="1"> <tr> <td>Income inspection: Measurement of stock distribution</td> <td>5</td> <td>5</td> <td>2</td> <td>50</td> </tr> </table>	Income inspection: Measurement of stock distribution	5	5	2	50
Income inspection: Measurement of stock distribution	5	5	2	50						
	Axial run-out (face - innerØ) n.o.k.	Function not given		Kraft im Spannhalter zu groß	<table border="1"> <tr> <td>Spannkraft typweise festlegen</td> <td>2</td> <td>4</td> <td>8</td> <td>48</td> </tr> </table>	Spannkraft typweise festlegen	2	4	8	48
Spannkraft typweise festlegen	2	4	8	48						

2. Control plan no. M20-12345-V03: Extract from the modified control plan, tapered gauges added

Pos.:	Nominal	Equipment	When	FS	Ac
10	ID 16,5±0,1	Internal m. gauge	First part Last part		
11	OD 20±0,1	Caliper	1 of 100 pcs		
12	Axial run-out max. 0,05	Dial gauge (measurement in chuck)	100%		
13	Axial run-out max. 0,05	Indicating caliper+ tapered gauge	before every dressing cycle		

3. Extract of the modified maintenance plan machine no.0815

No.	ToDo	When	a
11	Check of play ballscrew spindle	every 8 weeks	
12	Regular movement of the spindle head	if deviating in no.11	

4. Photo of new testing method with tapered gauge



5. Extract from the 3x5 Why analysis

Concern:	
Defect description: Axial run-out	
Why wasn't the defect predicted during the planning process ? (FMEA, Inspection plan...)	
5 Whys	
Why wasn't the defect prevented by the production process ? (Why did the problem occur?)	
P1	5 Whys
Why didn't the quality inspection protect the customer from the defect? (Why weren't the defects found during the inspection? In inspection carried out properly? Was the method/spec on equipment frequency and number of parts to be inspected appropriate? ...)	
P2	F1
5 Whys	
Q1	Why did the quality inspection not detect the deviations in the axial run-out? Because the control plan defined a check directly in the machine chuck?
Q2	Why did the control plan define a check directly in the machine chuck? Because the purpose was to simulate the end-customer application.